

September 21, 2011

The Honorable Harry Reid
Majority Leader
U.S. Senate
Washington, D.C. 20510

The Honorable Mitch McConnell
Republican Leader
U.S. Senate
Washington, D.C. 20510

The Honorable John Boehner
Speaker
U.S. House of Representatives
Washington, D.C. 20515

The Honorable Nancy Pelosi
Democratic Leader
U.S. House of Representatives
Washington, D.C. 20515

Dear Bicameral Congressional Leadership:

As Congress and the Obama Administration continue to take steps to improve our long-term economic growth, we believe a key component of these efforts should be a renewed commitment to improving and modernizing the nation's surface transportation network.

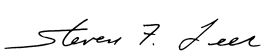
Our companies and employees are major users of the U.S. highway, bridge, rail, air, and public transportation systems. We depend on the ability to move products and materials quickly and efficiently as part of our everyday operations. An efficient and reliable transportation network is integral to the success of our supply chain and our domestic/international product distribution systems.

We operate and compete in a global economy. Enhancing the capacity of all modes of surface transportation infrastructure is essential to keep pace with our global competitors who are making major new investments in their own transportation systems.

There is certainly no singular solution to remedy the nation's economic challenges, and we understand the need to rein in and prioritize spending. However, passage of a well funded, multi-year reauthorization of the federal highway and public transportation programs would provide some needed stability in an uncertain business environment, and should be a key element of a pro-growth agenda.

Our economy has long been the envy of the world. But our transportation infrastructure has become inadequate to meet the needs of the 21st century economy. We must prioritize and invest in our aging infrastructure now if we are to maintain our economic competitiveness and leadership in the global economy.

Sincerely,



Steven F. Leer
Arch Coal
Chairman & CEO



Patricia A. Woertz
Archer Daniels Midland
Chairman, President & CEO



Matthew K. Rose
BNSF Railway Co.
Chairman & CEO



Douglas R. Oberhelman
Caterpillar Inc.
Chairman & CEO



Douglas W. Stotler
Con-way
President & CEO

Wendell P. Weeks
Corning Incorporated
Chairman, CEO,
& President

N. Thomas Linebarger
Cummins Inc.
President & CEO

Samuel R. Allen
Deere & Company
Chairman & CEO

Andrew Liveris
Dow Chemical Co.
Chairman & CEO

James H. Roberts
Granite Construction
President & CEO

David M. Cote
Honeywell
Chairman

Bruce E. Grewcock
Kiewit Corporation
President & CEO

C. Howard Nye
Martin Marietta
President & CEO

Charles W. Moorman
Norfolk Southern Corp.
Chairman, President &
CEO

Doug Black
Oldcastle Materials Inc.
Chief Executive Officer

Gregory H. Boyce
Peabody Energy
Chairman & CEO

Steven W. Berglund
Trimble Navigation Ltd.
President & CEO

D. Scott Davis
UPS
Chairman & CEO

Mary Andringa
Vermeer
President & CEO

Donald M. James
Vulcan Materials Co.
Chairman & CEO